

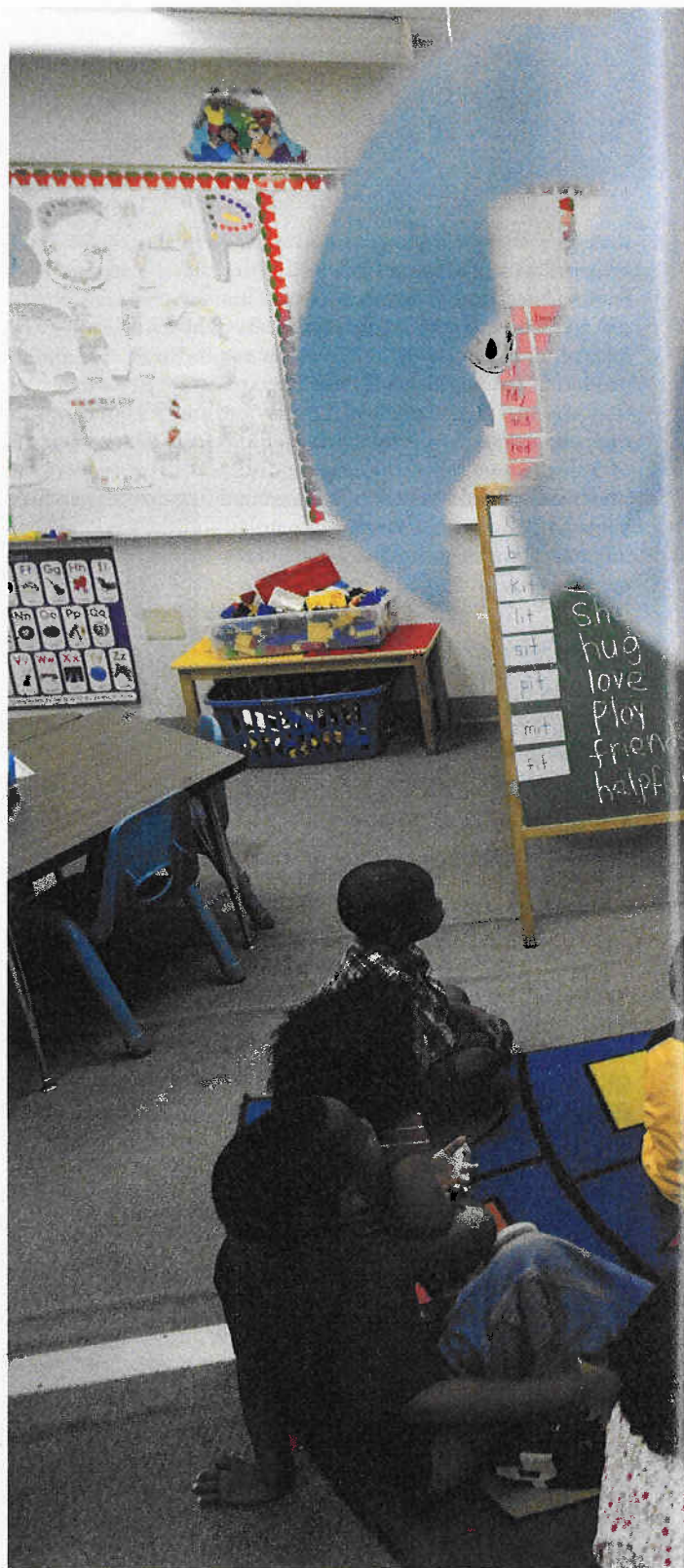
Nine undergrads spend spring **break** in Orlando—**but instead** of riding on Space Mountain, they do long division

By Beth Saulnier

Photographs by Chad Pilster

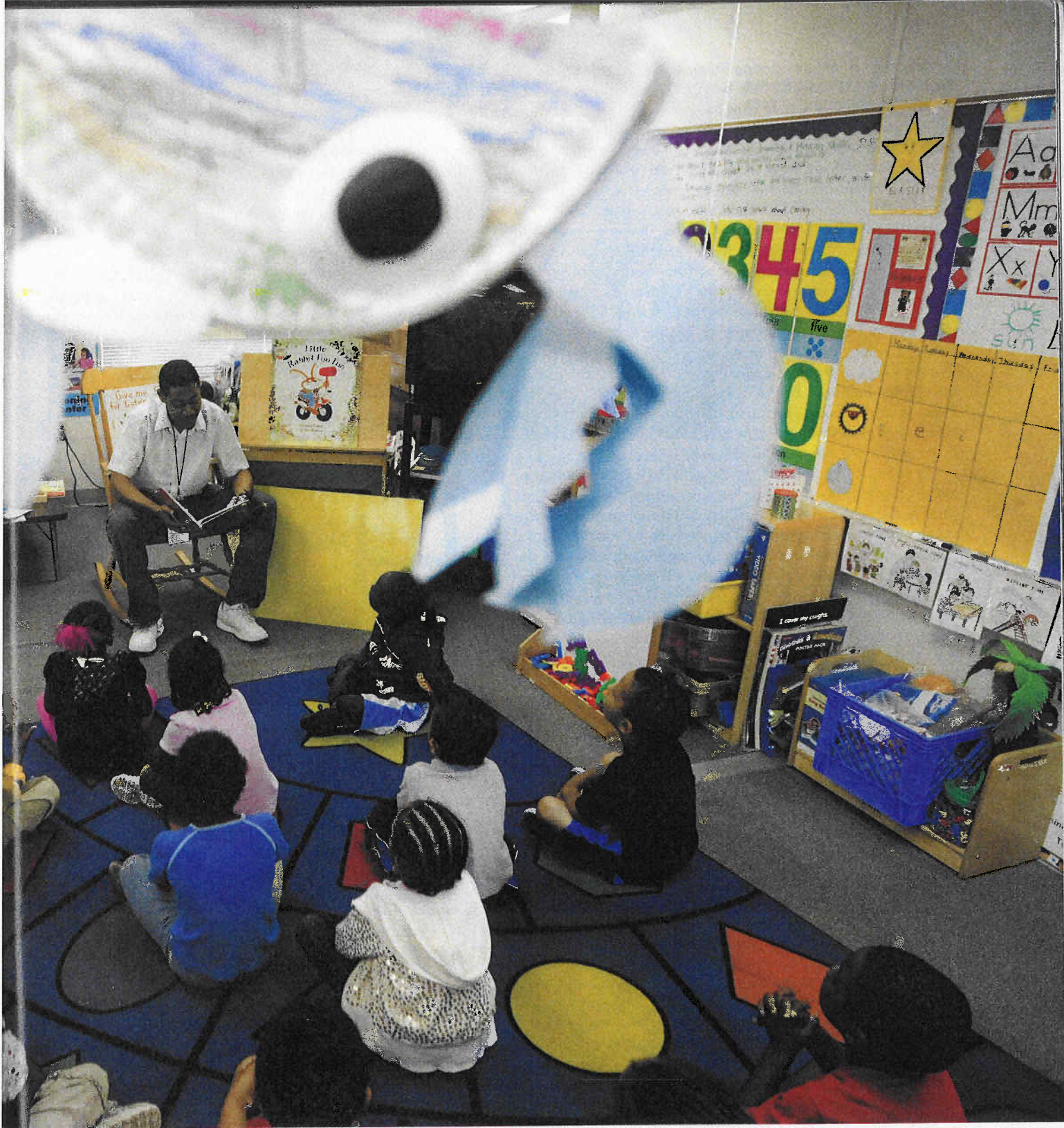
**S**pring break. The phrase conjures images of collegiate bacchanalia, of sandy beaches and frozen drinks—beer pong, wet T-shirt contests, frat boys behaving badly and sorority girls gone wild.

That is not Micah Bell's spring break. Though she is indeed in Florida, the petite African American junior is clad in a demure blouse and slacks—no string bikini in sight—as she perches on a stool in a first-grade classroom in Orlando's Tangelo Park Elementary School. Beneath posters declaring the colors, days of the week, and letters of the alphabet, she reads aloud from a book called *Johnny Appleseed & the Bears*; when she's done, she passes out construction paper—pink for the girls, blue for the boys—so they can draw their own bear pictures. "We are not rude," teacher Lillie Ward reminds the students as they jockey for the stash of colored pencils. "We share and we don't yell."



# Sunshine





Story time: Marc Hem Lee '10 reads to a class of pre-kindergartners at Tangelo Park Elementary School.

# State



It's called Alternative Spring Break, and the name says it all. Each March, the Cornell Public Service Center offers more than a dozen community service trips for students who crave something different from the traditional sun and sand (or channel-surfing on their parents' couch). Most of the trips are fairly close to campus—students work at an LGBT service center in New York City or an organization battling homelessness in Philadelphia—but some go farther afield, like to a women's shelter in West Virginia. Says program executive director Leonardo Vargas-Mendez: "These are great opportunities for students to apply the theoretical learning that happens in the classroom."

For the past two years, the University has sent students to Orlando to work as mentors and teachers' aides in Tangelo Park, the focus of an educational initiative by local hotelier Harris Rosen '61. He puts the students up in his 1,500-room Rosen Shingle Creek golf resort and convention hotel; the property, rated four diamonds by AAA, is a short drive from Tangelo Park—a working-class, predominantly African American neighborhood of modest single-family homes where 85 percent of students qualify for free or reduced lunch.

In 1994, Rosen founded the Tangelo Park Pilot Program to aid the neighborhood via free home-based preschool, scholarships to Florida's public universities, and a community resource center—programs that benefit Tangelo Park kids from age two through college graduation. "This is not something where the Great White Knight comes in and says, 'I'll change your lives for the better,'" Rosen says. "This is saying, 'I have an idea, but we're going to have to work together.'" Today, citing research by a University of Chicago economist, he says that the Pilot Program generates seven dollars in community benefits for every dollar spent. "The return on investment is huge," Rosen says. "If we took 1,000 neighborhoods and spent approximately what we spend a year—a maximum of \$2 million to \$3 million—dear God! Is it better to spend that helping these kids and changing our society, or giving bonuses to fat cats? It's surprising to me that other successful, wealthy individuals are disinclined to do things like this—I never could fathom that."

A series of humble, low-slung, Sixties-era buildings connected by covered walkways, Tangelo Park Elementary is a study in how staff dedication and the right resources can make an enormous difference in kids' lives. On the Cornell students' first day there, for example, the fifth graders are about to begin the science portion of the dreaded Florida Comprehensive Assessment Test. But rather than going straight from the bus to the classroom, they start the day with a breakfast of sausage biscuits (Rosen often underwrites test-day meals) in the cafeteria, where principal Tashanda Brown-Cannon leads a pep rally and a moment of meditation. Then they march to the test en masse, clad in gold Tangelo Park Tigers T-shirts, clutching bottles of water and fruit snacks to keep their energy up.

The school's motto—"Excellence is the only option"—is nearly as ubiquitous as the images of Barack Obama, who appears on numerous posters and computer desktops. Brown-Cannon notes that from 2006–07 to 2007–08, the number of students who passed the science FCAT more than doubled, from 16 percent to 33 percent, and that Tangelo Park had the fourth-highest improvement rate in reading and math scores among central Florida elementary schools. "All of the teachers and staff members are interested in seeing the students succeed, and they're willing to do whatever it takes," says Brown-Cannon. "If they need to feed a child, take a child home, counsel a parent—they are willing to do it so that the whole child is successful. It's important that we just get in and do what needs to be done with

happy hearts."

The nine Cornell undergrads and one law student who spend their break in Tangelo Park find themselves transported back to their grade school days: those working with younger kids romp with them on the playground or fashion bunnies from construction paper and cotton balls, while those assigned to older grades help unravel the mysteries of polygons, fractions, and long division. With Easter on the horizon, junior Marc Hem Lee sits in a rocking chair and reads the cautionary tale *Little Rabbit Foo-Foo*—in which the title character pays a dire price for "bopping" his fellow forest creatures on the head—to a rapt audience of pre-kindergarteners. Speaking in the lilting accent of his native Trinidad and Tobago, Hem Lee indicates each line in the oversized volume with a pointer that has a puffy glove at one end. Later, during play time, he flips plastic pancakes on a toy stove and has an imaginary conversation on a stuffed princess phone, then heads over to a fifth-grade classroom to help make a model of the solar system. "The way I look at life is that you learn and

Harris Rosen can admit it now, because there's nobody around to beat him up: he used to cheat at marbles. Growing up on Manhattan's Lower East Side, Rosen was the self-described "king of the marbles." But more than six decades later, the jovial hotel owner can cop to the fact that it wasn't all about skill. "When no one was looking, I would find the smallest obstacle to put right in front of my pee-wee so that the marble would go this way and that," he recalls with a grin. "I took very few hits. When marble season came, that's when my entrepreneurial juices started flowing."

In addition to being a marbles shark, Rosen used to run a nightcrawler business; when he found a particularly long one, he'd cut it in half and sell it as two. And while serving in the Army in Germany after graduating from the Hotel school, he bought tulip bulbs and sold them on the base; he hired a local woman to dress in a Dutch-girl costume notable for its décolletage and instructed her to bend down whenever possible. They sold out within hours.

Clearly, Rosen had the enterprising itch from early on. Today, he's the president and CEO of Rosen Hotels & Resorts, an Orlando-based firm whose holdings range from the nation's largest Quality Inn to the luxurious Rosen Shingle Creek Resort. "I'm a hands-on person and I enjoy walking around, chatting with people—the personification of an owner-operator," he says. "If you've got 100,000 people in your company you can't possibly meet them all, and I think that's a great disadvantage." A former executive for Hilton and Disney, Rosen got his first taste of the hotel business through his father, a safety engineer at the Waldorf Astoria in New York City. His dad had a lucrative sideline doing calligraphy for banquets; he'd pay Rosen a penny to erase the pencil guidelines on each placecard. "We would take the elevator up to his office and, on occasion, there would be some famous person," he says. "Marilyn Monroe lived there. Ty Cobb lived there for a while. I got to meet Jackie Robinson, Pope John. So it became a very exciting thought for me to be involved in this incredibly exciting life."

Rosen eventually enrolled in the Hotel school, where his most vivid memory is mixing up the salt and the sugar during





Back to school: Micah Bell '10 assists first-grade teacher (and retired corrections officer) Lillie Ward. Below: Tangelo Park benefactor Harris Rosen '61 visits a classroom.

## The Risk-Taker

Harris Rosen '61 has built a hotel empire in Florida's tourist mecca (and he likes to jump out of airplanes)

a cooking lesson, prompting the professor to spit out his sample in front of the entire class. "So I failed baked apple," he admits with mock gravity. "That's on my record and I have to live with it for the rest of my life." After service as an Army officer in Germany and South Korea, Rosen started his hotel career back at the Waldorf, where he worked as a convention salesman. Although he went on to become Disney's director of hotel planning—he was heavily involved in designing Disney World's two original hotels, the Contemporary and the Polynesian—he ultimately decided he didn't fit the company's mold and struck out on his own.

In 1974, he bought a 256-room Quality Inn and spent the next decade and a half building the business with a single-mindedness bordering on the obsessive. He lived there with his German shep-

herd, the two of them acting as the hotel's security team. He took particular pleasure in carving meat on the buffet line, often bantering with foreign tourists in the German he'd picked up in the Army. "The chef loved when I carved because there wasn't any meat left," he says. "If there was a bone in, it was ready to give to the dog." Rosen even did his own landscaping. "I would be out there when it was ninety-five degrees and I'd be sweating and planting my marigolds and petunias and periwinkles and people would come by and bring me lemonade and ask, 'What kind of a boss do you have?'" he recalls with a laugh. "And I'd say, 'He's actually a very nice guy, he just wants the work done.'"

Rosen's intense focus on the business led him to marry late in life; now in his seventies, he is the father of four teenagers, three girls and a boy. Still trim and athletic, he swims an hour a day, holds a black belt in judo, and jumps out of an airplane every year on his birthday. "You are what you are, and 99.9 percent of humankind are not entrepreneurs," he says. "There's nothing wrong with that. Some work for the postal service, and thank God for them. Some are firemen and policemen and teachers, and that's beautiful. And some are crazy—they have ideas and they do something with them. But you can't teach someone to take the risk."

In addition to his philanthropy in Tangelo Park, Rosen gave the University of Central Florida some \$15 million and twenty acres adjacent to Shingle Creek to found the Rosen College of Hospitality Management, which opened in 1994. Although he thinks some of his kids may attend, he says he doesn't "hit them over the head" with the idea of going into the family business. In any event, Rosen seems nowhere near retirement. "If you don't have passion for what you're doing, then forget about it," he says. "Are there challenges and aggravations? Of course there are. But I enjoy every part of what I do."

